

your ATE proposal:

got evaluation?

8.26.14

Introductions

**Krystin
Martens**



**Lori
Wingate**



**Gerhard
Salinger**



**Åsa
Bradley**



**Terryll
Bailey**



This material is based upon work supported by the National Science Foundation under grant number 1204683. Any opinions, findings, and conclusions or recommendations expressed in this material are those of the presenters and do not necessarily reflect the views of NSF.

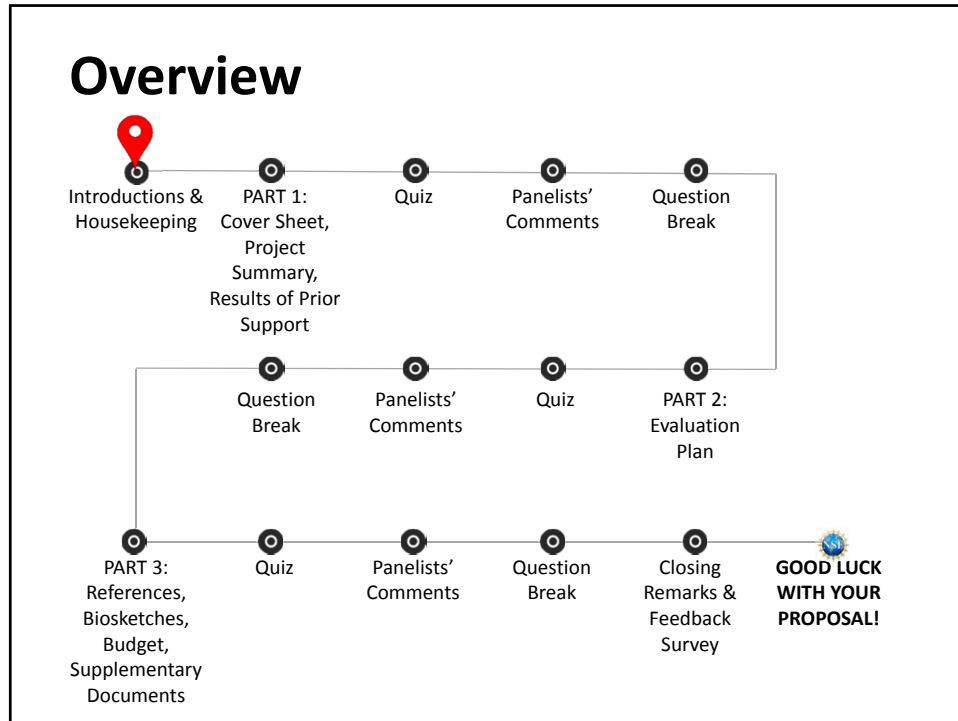


Webinar Materials



- ← - Checklist
- Slides
- Recording

Available from evalu-ate.org/events/august_2014



Objectives

By the end of the webinar, you will

1. Know what evaluative elements should be included in a proposal and where
2. Understand how evaluation can be leveraged to strengthen a proposal




Checklist

EvaluATE Evaluation Planning Checklist for NSF-ATE Proposals
 Evaluation Resource Center for advanced technological education
 Lori A. Wingate | July 2013

This material is based upon work supported by the National Science Foundation under grant number 1204583. Any opinions, findings, and conclusions or recommendations expressed in this material are those of the author and do not necessarily reflect the views of NSF.

This checklist is intended to be of assistance in developing evaluation plans for proposals to the National Science Foundation's Advanced Technological Education (ATE) program. It is organized around the components of an NSF proposal (see the [NSF Grant Proposal Guide](#)) with an emphasis on the evaluation aspects. All proposers should carefully read the [ATE Program Solicitation](#). For additional guidance related to developing ATE proposal evaluation plans, see [10 Helpful Hints and 10 Fatal Flaws: Writing Better Evaluation Sections in Your Proposals](#). Users may also find it helpful to view EvaluATE's past webinars on integrating evaluation into ATE proposals, available from [evalu-ate.org/real-ated_resources](#) under "Proposal Writing."

Proposal Component	What you need to do	What you need to know
Project Summary (1 page)	<input type="checkbox"/> Prepare a 1-page project summary that specifically addresses the NSF Intellectual Merit and Broader Impacts criteria (with separate headings for each).	In addition to the NSF-wide Intellectual Merit and Broader Impacts criteria, the ATE program has additional ones, some of which are about evaluation, which are specified in the program solicitation. You are unlikely to have enough space to address all criteria, so focus on the ones most relevant to your proposal. Resource: NSF's "Merit Review Broader Impacts Criterion: Representative Activities"
Project Description (15 pages total)	Develop a coherent narrative describing your work and relevant background. Sections include: <ul style="list-style-type: none"> <input type="checkbox"/> Results from Prior NSF Support* <input type="checkbox"/> Rationale <input type="checkbox"/> Goals, Objectives, Deliverables, Activities <input type="checkbox"/> Timetable <input type="checkbox"/> Management Plan <input type="checkbox"/> Roles and Responsibilities of the PI, Co-PI(s), and Other Senior Personnel <input type="checkbox"/> Plan for Sustainability <input type="checkbox"/> Evaluation Plan* 	It is important that all elements of the project description, including the evaluation plan, convey a coherent, strongly aligned plan that supports your initial claims about the project's intellectual merit and broader impacts (see above). *Results from Prior NSF Support and Evaluation Plan are the Project Description sections that must include evaluation elements. What should be included in these sections is described below. You may wish to include evaluation activities or deliverables in other areas, such as the Timetable and Management Plan, as appropriate. For helpful information related to sustainability and dissemination, refer to ATE Central's Handbooks and Outreach Kit .

 **Organized by proposal component**

ATE Proposal Components

- Cover Sheet
- Project Summary
- Project Description
- References Cited
- Biographical Sketches
- Budget and Budget Justification
- Current and Pending Support
- Facilities, Equipment and Other Resources
- Supplementary Documents

✓ Evaluation-related information is needed in these sections

Cover Sheet

Human Subjects

Human Subjects (OPG I.L.D.6)

Exemption Subsection

IRB App. Date (MM/DD/YY)

Human Subjects Assurance Number

- **Indicate "pending" if application not yet submitted**
- **You WILL need approval before grant is awarded**

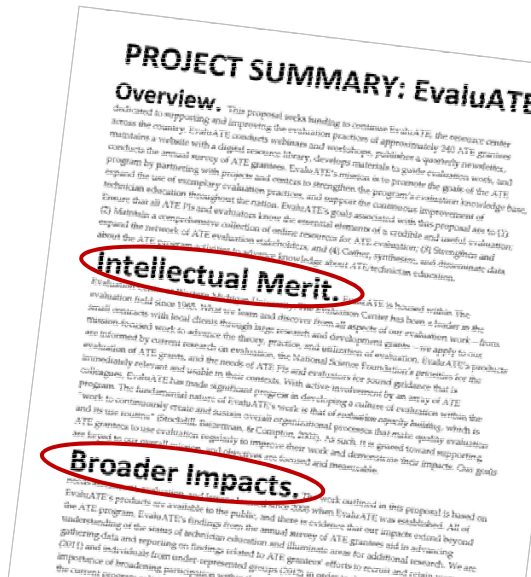
ATE Proposal Components

- Cover Sheet
- Project Summary** ←
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Project Summary

1-page:

- Overview
- **Intellectual Merit**
- **Broader Impacts**



Merit Review Criteria

Intellectual Merit



potential to advance knowledge

Broader Impacts

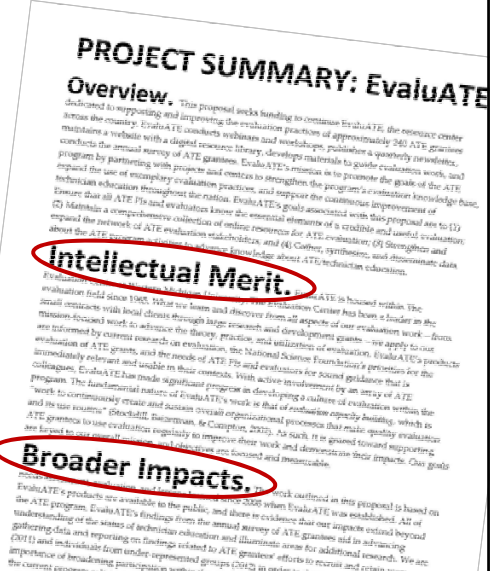


potential to benefit society

Project Summary

ATE-Specific Merit Review Criteria:

- Is the evaluation plan clearly tied to the project **outcomes**?
- Does the project provide for effective assessment of **student learning**?
- Is the evaluation likely to provide **useful information** to the project and others?
- Will the project evaluation inform others through the **communication of results**?



ATE Proposal Components

- Cover Sheet
- Project Summary
- Project Description** ← **15-page narrative**
- References Cited
- Biographical Sketches
- Budget and Budget Justification
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- Supplementary Documents

Project Description

Results of Prior Support

Rationale

Goals, Objectives, Deliverables, Activities

Timetable

Management Plan

Roles and Responsibilities of the PI,
co-PI(s), and Other Senior Personnel

Plan for Sustainability



Evaluation Plan



Dissemination Plan

Project Description

Results of Prior Support

“specific outcomes and results including metrics to demonstrate the **impact** of the project”

-  Intellectual Merit
- evidence
-  Broader Impacts
- evidence

Results of Prior Support  

The prior project achieved all of its goals.	<input type="checkbox"/>	<input type="checkbox"/>
The PI and co-PIs published four peer-reviewed articles based on data generated by the project.	<input type="checkbox"/>	<input type="checkbox"/>
The project developed three lab manuals, provided 40 faculty with professional development, and served 125 students.	<input type="checkbox"/>	<input type="checkbox"/>
The project supported internships for 75 students, more than half of whom secured full-time positions at their internship sites.	<input type="checkbox"/>	<input type="checkbox"/>

Project Description

Results of Prior Support

Rationale

Goals, Objectives, Deliverables, Activities

Timetable

Management Plan

Roles and Responsibilities of the PI,
co-PI(s), and Other Senior Personnel

Plan for Sustainability

Evaluation Plan ←

Dissemination Plan

Project Description

Evaluation Plan (1-3 pages of your 15-page project description)

- Identify evaluator and briefly describe his/her experience/expertise
- Describe what will be evaluated and how

ATE Program Solicitation

“ The funds to support an evaluator **independent** of the project or center must be requested...” ”

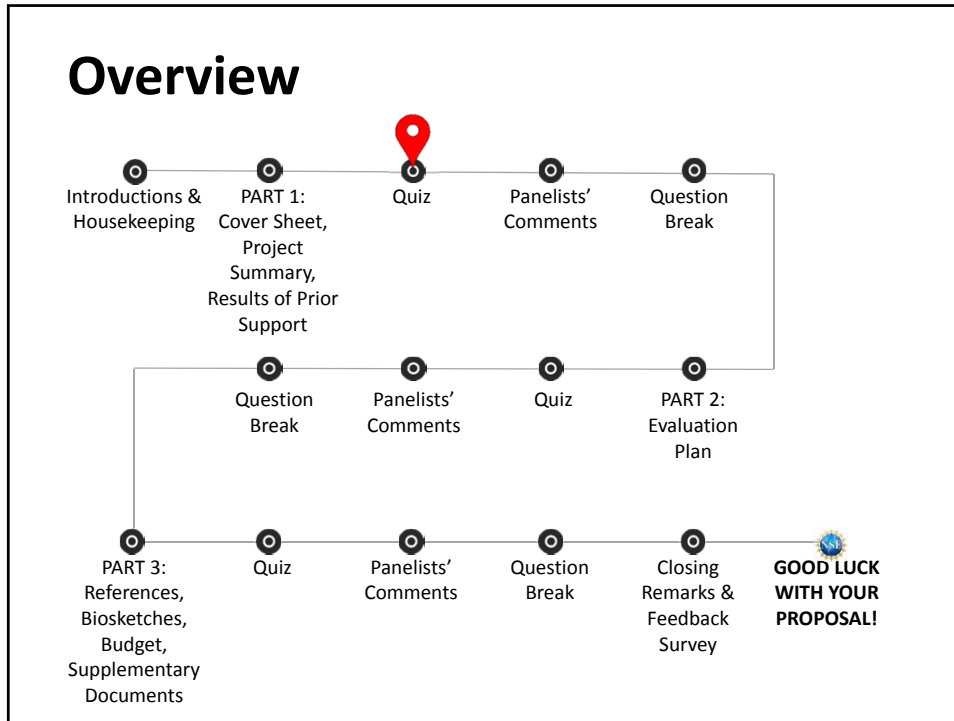

Finding an Evaluator

Other ATE PIs

American Evaluation
Association's
Evaluator Directory

Universities in your
region



Quiz – Use your markers

HSIRB approval may be submitted to NSF at any time, as long it is before any data are collected from human subjects.

TRUE

FALSE



Quiz – Use your markers

The most important thing to do in a Results of Prior Support section is indicate how many people your project served.

AGREE

DISAGREE



Quiz – Use your markers

NSF maintains a directory of approved evaluators on its website.

TRUE

FALSE

Let's hear from our panelists ...

Åsa
Bradley



Terryll
Bailey



Gerhard
Salinger



Krystin
Martens



Lori
Wingate



Gerhard
Salinger



Åsa
Bradley



Terryll
Bailey

got questions?

type them in the chat box now





Project Description

Evaluation Plan (1-3 pages of your 15-page project description)

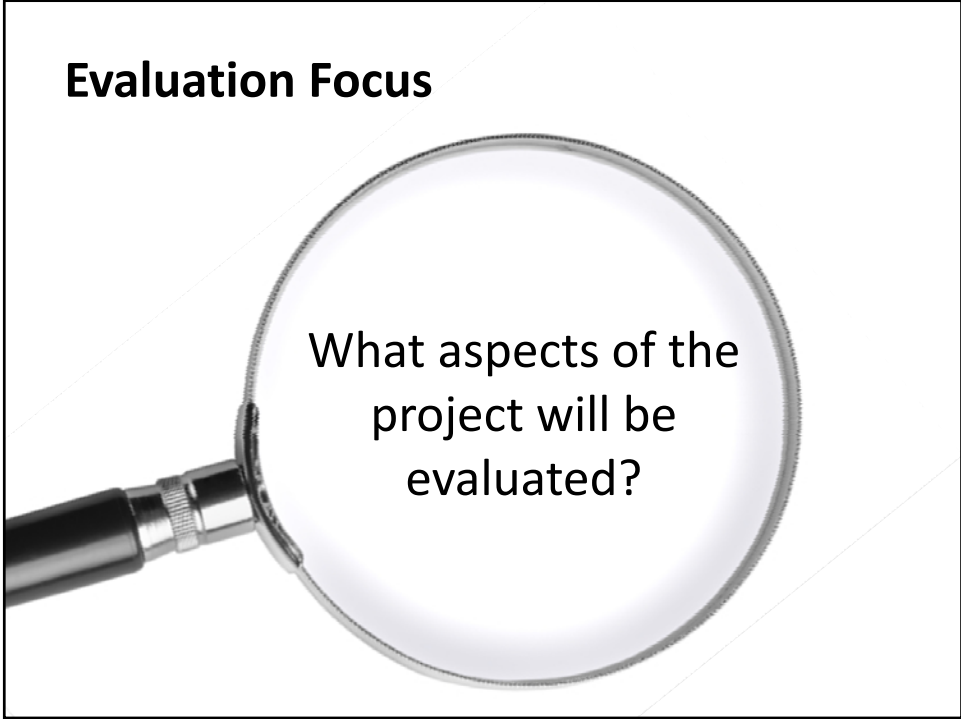
- Identify evaluator and briefly describe his/her experience/expertise
- Describe what will be evaluated and how ←

Project Description

Evaluation Plan

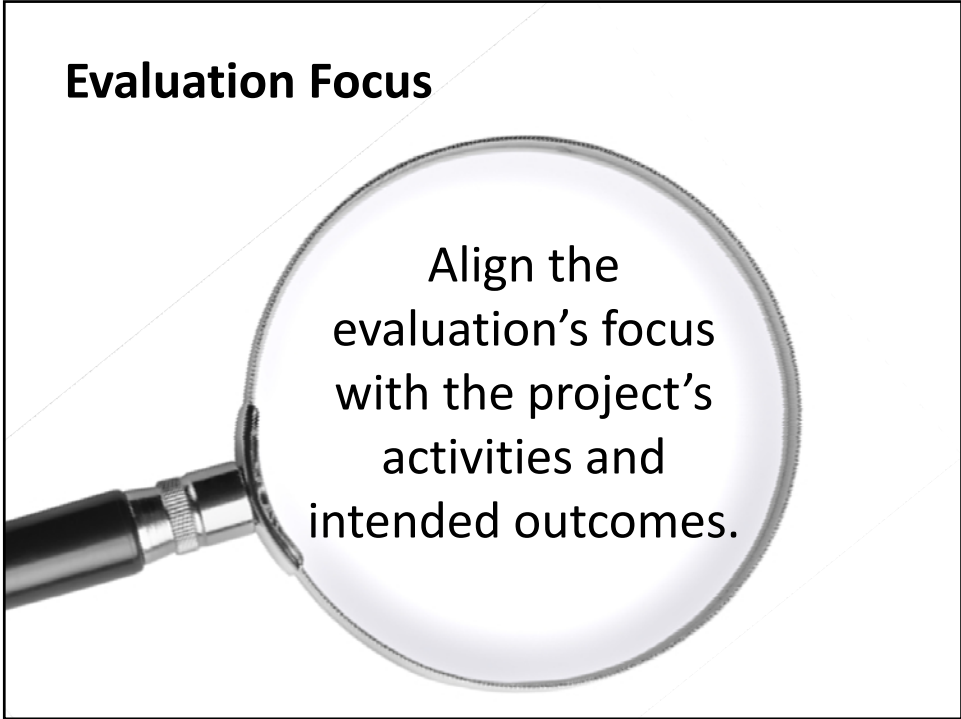
- Evaluation focus
- Data collection plan
- Analysis and interpretation
- Reporting schedule and projected uses

Evaluation Focus



What aspects of the project will be evaluated?

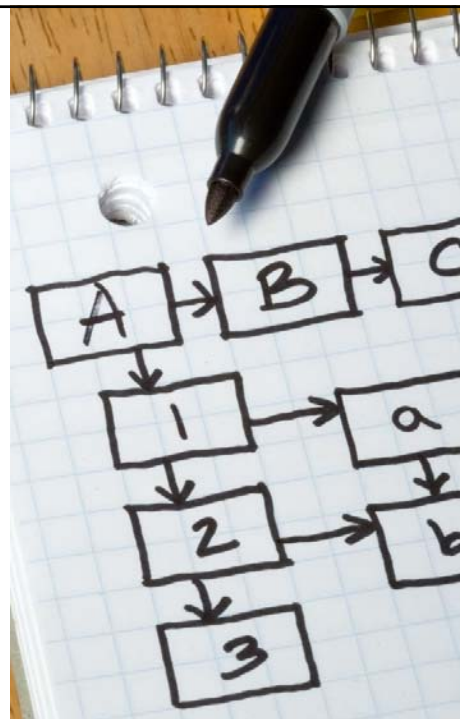
Evaluation Focus

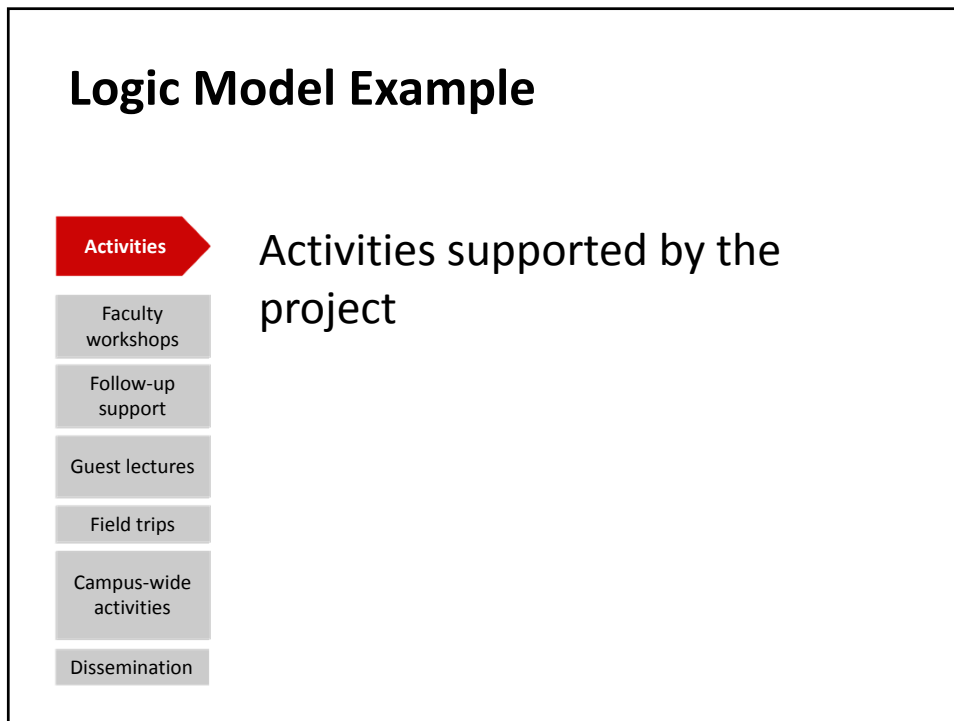
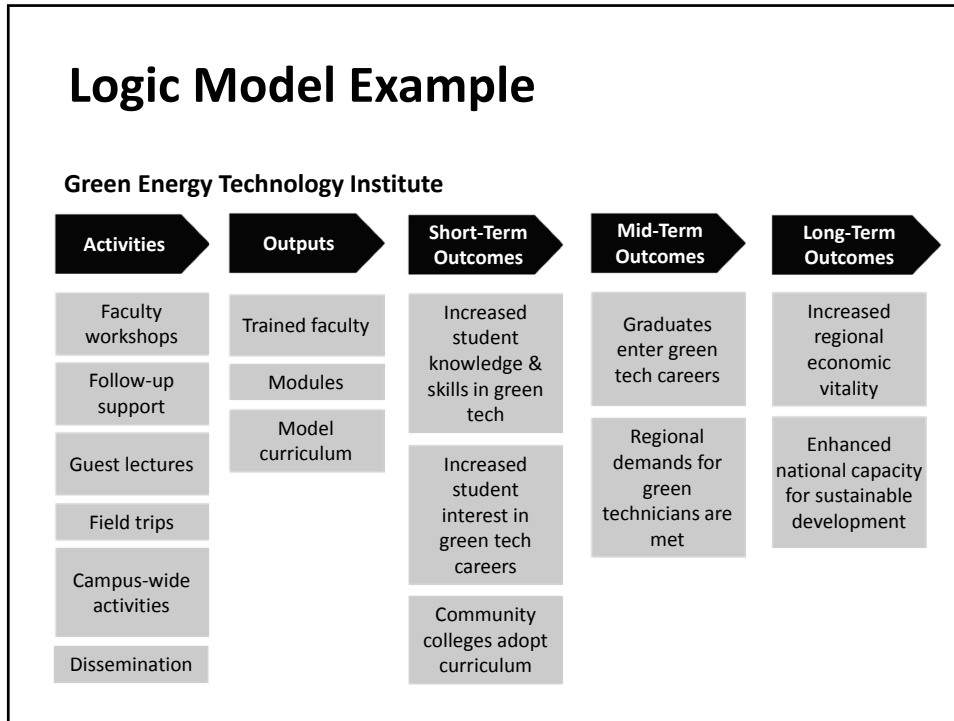


Align the evaluation's focus with the project's activities and intended outcomes.

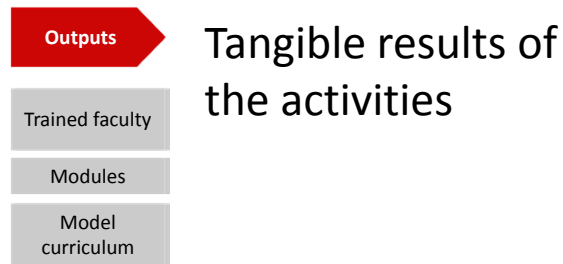
Logic Model

Helpful for project and evaluation planning

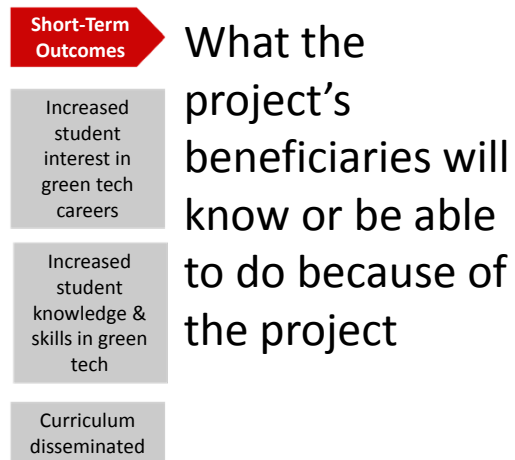




Logic Model Example



Logic Model Example



Logic Model Example

What people will do differently because of the project

Mid-Term Outcomes

Graduates enter green tech careers

Regional demands for green technicians are met

Community colleges adopt curriculum

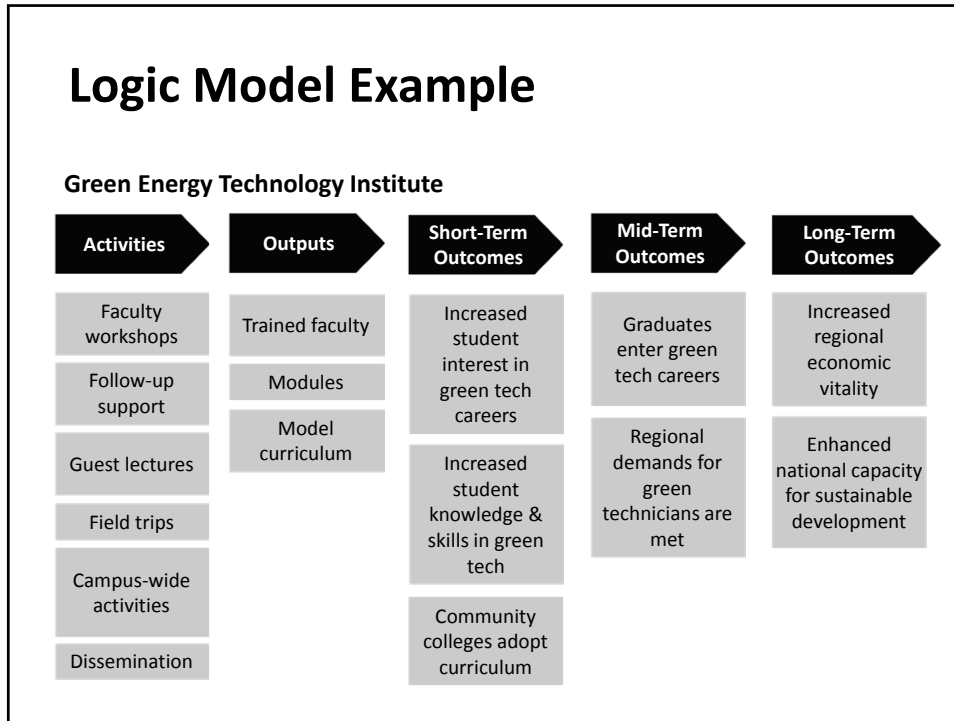
Logic Model Example

Long-term project goals that align with the ATE program's goals

Long-Term Outcomes

Increased regional economic vitality

Enhanced national capacity for sustainable development



Logic Model + Generic Evaluation Questions

Activities

Outputs

Whom did you reach? (who, how many)

What were participants' reactions to the activities?

What is the quality/utility of the activities and products?

Logic Model + Generic Evaluation Questions

Short-Term
Outcomes

How did the activities affect participants' knowledge, skills, abilities, or attitudes?

Logic Model + Generic Evaluation Questions

Mid-Term
Outcomes

To what extent and how did participants change their behavior because of what they learned?

Logic Model + Generic Evaluation Questions

Long-Term Outcomes

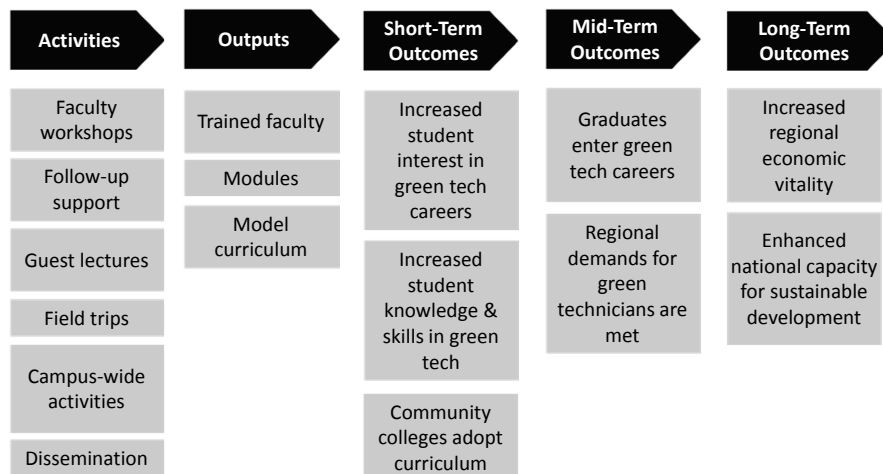
What is the cumulative effect of the project's outcomes?

What aspects of the project are sustainable?

What was transformative about the project?

Example Logic Model

Green Energy Technology Institute



Example: Project-specific Evaluation Questions

Green Energy Technology Institute



To what extent and how did faculty implementation of course modules affect student interest and learning in green tech?

Example: Project-specific Evaluation Questions

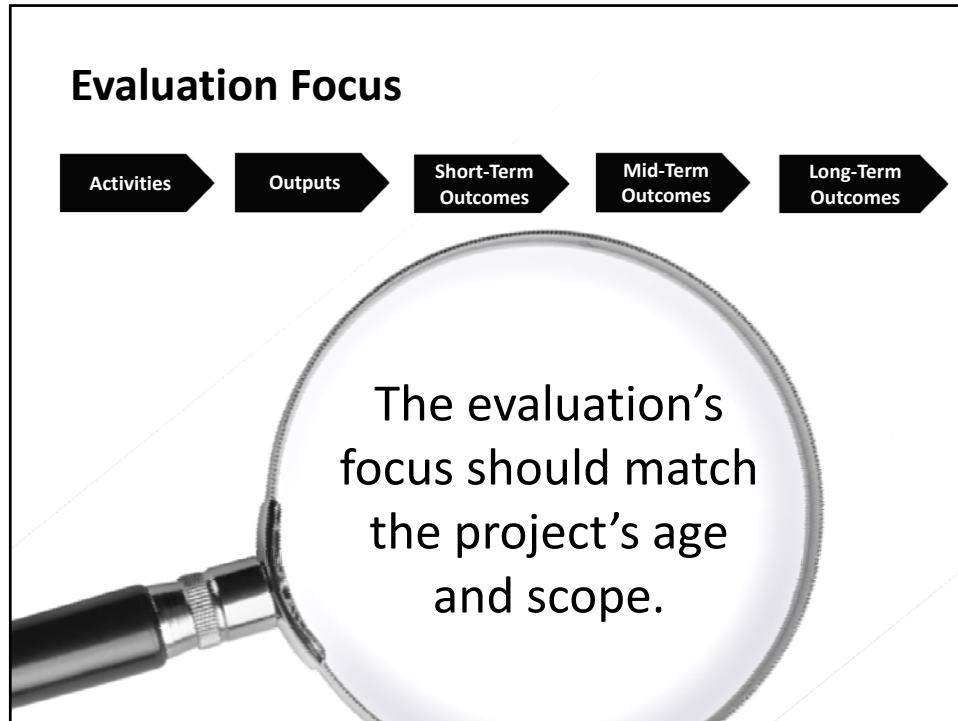
Green Energy Technology Institute



Graduates enter green tech careers

Regional demands for green technicians are met





Project Description

Evaluation Plan

- Evaluation focus
- Data collection plan ←
- Analysis and interpretation
- Reporting schedule and projected uses

Data Collection Plan

What information do you need?

How will you collect it?

From **whom**?

When?



Data Collection Plan: Example 1

...The evaluation will utilize an accepted **mixed-methods** design (Cook & Campbell, 1979). **Quantitative and qualitative** measures of performance will be used in both a **formative and summative manner** to gauge the **merit and worth** of the grant initiative. This **mixed-methods** approach has proven useful in utilizing both **quantitative and qualitative** performance indicators in a single research design (Frechtling & Sharp, 1997). It is also consistent with the **best practices** and recommendations for **rigorous scientifically-based research**....

Data Collection Plan: Example 1

WHAT?

HOW?

WHO?

WHEN?

...The evaluation will utilize an accepted mixed-methods design (Cook & Campbell, 2006). Quantitative and qualitative measures of performance will be used in both formative and summative manner to gauge the merit and worth of the grant initiative. The mixed-methods approach has proven to be an effective way of utilizing both quantitative and qualitative performance indicators in a single research design (Frechtling & Sharp, 1998). This is also consistent with the best practices and recommendations for rigorous scientific and quality-based research.

Data Collection Plan: Example 2

WHAT?

HOW?

WHO?

WHEN?

Project staff will administer an end-of-workshop survey to obtain participants' feedback, including both ratings and open-ended comments. The external evaluator will conduct interviews with participants six months following the workshop to determine the extent to which they applied the workshop content. She also will interview a random sample of students at the end of each semester to learn how their knowledge and perceptions of green energy technology were impacted.

Data Collection Plan: Example 2

WHAT? Project staff will administer an end-of-workshop survey to obtain **participants' feedback**, including both ratings and open-ended comments. The external evaluator will conduct interviews with participants six months following the workshop to determine the **extent to which they applied the workshop content**. She also will interview a random sample of students at the end of each semester to learn how their **knowledge and perceptions** of green energy technology were impacted.

Data Collection Plan: Example 2

HOW? Project staff will administer an end-of-workshop **survey** to obtain participants' feedback, including both ratings and open-ended comments. The external evaluator will conduct **interviews** with participants six months following the workshop to determine the extent to which they applied the workshop content. She also will **interview** a random sample of students at the end of each semester to learn how their knowledge and perceptions of green energy technology were impacted.

Data Collection Plan: Example 2

WHO?

Project staff will administer an end-of-workshop survey to obtain **participants'** feedback, including both ratings and open-ended comments. The external evaluator will conduct interviews with participants six months following the workshop to determine the extent to which they applied the workshop content. She also will interview a random sample of **students** at the end of each semester to learn how their knowledge and perceptions of green energy technology were impacted.

Data Collection Plan: Example 2

WHEN?

Project staff will administer an **end-of-workshop** survey to obtain participants' feedback, including both ratings and open-ended comments. The external evaluator will conduct interviews with participants **six months following the workshop** to determine the extent to which they applied the workshop content. She also will interview a random sample of students at the **end of each semester** to learn how their knowledge and perceptions of green energy technology were impacted.

Data Collection Plan Example

		What	How	Who	When
Goal	Evaluation Question	Indicator	Measure/ Method	Data Source	Timing
Students' interest in green tech careers increases	To what extent did students' interest in green tech careers increase because of the project?	Change in course enrollment numbers	Review of institutional & departmental records	Project personnel	End of each semester
		Students' intent to pursue green tech job	In-class survey in retrospective pre-post format	Students in technician ed courses	End of each semester
		Opinions of faculty and career center staff	Interviews	Sample of faculty/staff	Annually
		Number/ quality of employment interviews	Interviews	On-campus recruiters	Each visit

Tips for Practical Data Collection

- Build a body of evidence
 - Multiple data sources
 - Qualitative and quantitative data
- Embed data collection into regular project activities
- Use existing data whenever possible
- Use existing instruments when/if they match your needs



Project Description

Evaluation Plan

- Evaluation focus
- Data collection plan
- Analysis and interpretation ←
- Reporting schedule and projected uses

Analysis and Interpretation

How will you make sense of the data?

What sorts of comparisons will be made?

What counts as “success”?



Analysis and Interpretation

Analysis

Organizing, transforming, and describing data



Analysis and Interpretation


Interpretation

Making sense of analyzed data so that conclusions can be made about a project's quality, progress, and/or impact



Project Description

Evaluation Plan

- Evaluation focus
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Reporting and Projected Uses



ATE-Specific INTELLECTUAL MERIT and BROADER IMPACTS Criteria:

- Is the evaluation likely to provide useful information to the project and others?
- Will the project evaluation inform others through the communication of results?

Reporting and Projected Uses

When and what types of reports will be issued?

How will results be shared?



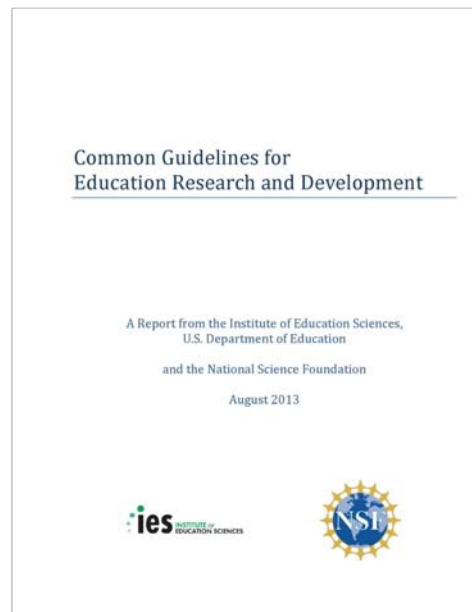
Reporting and Projected Uses

Information from the evaluation will be needed for

- annual reports to NSF
- annual survey of ATE grantees
- reports to advisory groups



To learn more about aligning evaluation plans to types of projects, see the ***Common Guidelines for Education Research and Development***



Project Description

Results of Prior Support
Rationale
Goals, Objectives, Deliverables, Activities
Timetable
Management Plan
Roles and Responsibilities of the PI,
co-PI(s), and Other Senior Personnel


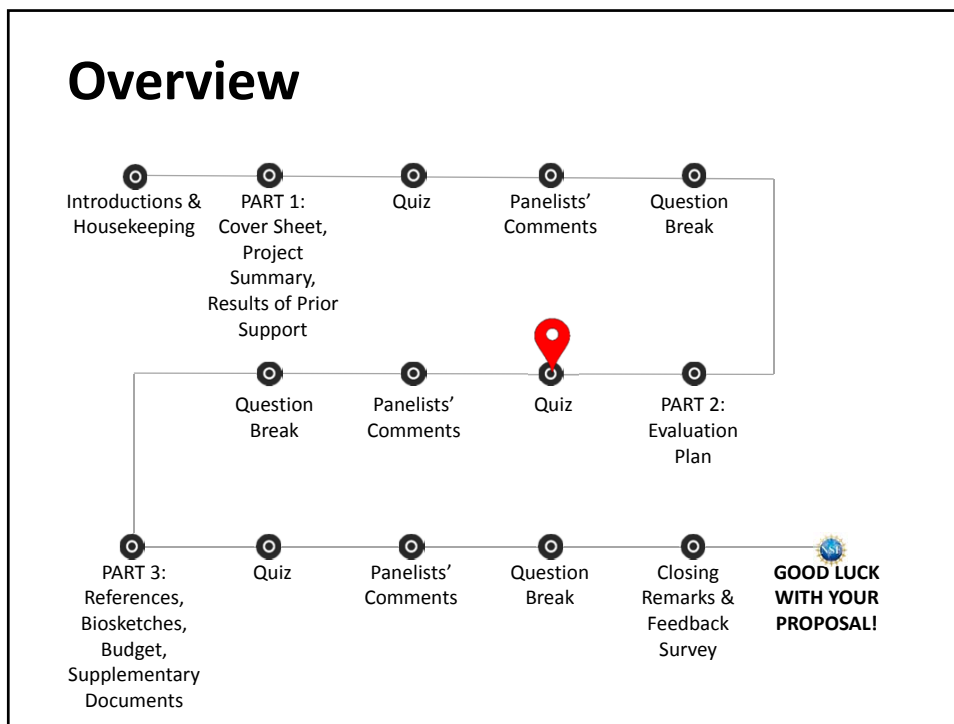
Plan for Sustainability

Evaluation Plan

Dissemination Plan




Check out ATE Central's presentation on social media, dissemination, sustainability, and data management plans at www.evalu-ate.org/events



Quiz Time – Use your markers

Evaluation reports are submitted to NSF only at the end of a grant.


TRUE **FALSE**



Quiz Time – Use your markers

Logic models are optional for ATE proposals.

TRUE FALSE



Quiz Time – Use your markers

Mixed methods evaluation studies are recommended only for large-scale projects.

TRUE FALSE

Let's hear from our panelists ...

**Terryll
Bailey**



**Åsa
Bradley**



**Gerhard
Salinger**



**Krystin
Martens**



**Lori
Wingate**



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**Terryll
Bailey**

got questions?

type them in the chat box now





ATE Proposal Components

- Cover Sheet
- Project Summary
- Project Description
- References Cited** ←
- Biographical Sketches
- Budget and Budget Justification
- Current and Pending Support
- Facilities, Equipment and Other Resources
- Supplementary Documents

References Cited

Include references to pertinent evaluation literature in your evaluation plan section

References

Bartlett, K. R., Schleif, N., & Bowen, M. M. (in press). The use of workforce assessment in career and technical education program evaluation. *Career and Technical Education*.

Frechtling, J. (2010). *The 2010 user-friendly guide for project evaluation*. Retrieved September 14, 2011 from www.westat.com/Westat/pdf/projects2010UFGHB.pdf

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Gullickson, A. R., & Hanssen, C. E. (2006). Local evaluation in multisite STEM program evaluation use and program results. In D. Huffman & F. P. Lawrenz (Eds.), *New directions in evaluation of science, technology, engineering and mathematics*. *New Directions in Evaluation*.

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Hales, B., Terblanche, M., Fowler, R., & Sibbald, W. (2008). Development of medical education to improve quality of patient care. *International Journal for Quality in Health Care*.

Kirkpatrick, D. L., & Kirkpatrick, J. D. (2006). *Evaluating training programs: The four levels*. San Francisco: Berrett-Koehler.

Parsons, B., & Jessup, P. (2011). *EvaluATE needs assessment phase 2 internal report*. [Unpublished]. Available upon request via www.evalu-ate.org.

Phillips, P. P., & Phillips, J. J. (2007). *The value of learning: How organizations capture and translate them into support, improvement, and funds*. San Francisco: Pfeiffer.

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Biographical Sketches

Get one for your evaluator

Follow 2-page NSF format

Include in **Supplementary Documents Section**

Lori A. Wingate

(a) Professional Preparation

Truman State University	Sociology	B.A.	1990
Loyola University Chicago	Sociology	M.A.	1993
Western Michigan University	Evaluation	Ph.D.	2009

(b) Appointments

2010-present	Assistant Director, The Evaluation Center, Western Michigan University
2010	Principal Research Associate, The Evaluation Center, Western Michigan University
2008-10	Senior Research Associate, The Evaluation Center, Western Michigan University
1997-08	Assistant to the Director, The Evaluation Center, Western Michigan University
1993-97	Coordinator, Judicial Development Project, Loyola University Chicago

(c) Publications

Wingate, L. A. (2010). Metaevaluation: Purpose, prescription, and practice. In E. Baker, P. Peters, & M. G. (Eds.), *International encyclopedia of education* (3rd ed.). San Diego: Elsevier.

Stufflebeam, D. L., & Wingate, L. A. (2005). A self-assessment procedure for use in evaluation training. *American Journal of Evaluation, 26*(4), 544-561.

Wingate, L. A. (2003). *Facilitator's guide to the student evaluation standards*. Thousand Oaks, CA: Sage and ETS Educational Policy Leadership Institute.

Kellaghan, T., & Stufflebeam, D. L. (Eds.), & Wingate, L. A. (Asst. Ed.). (2003). *International handbook of educational evaluation*. Dordrecht, The Netherlands: Kluwer.

Kellaghan, T., & Stufflebeam, D. L., & Wingate, L. A. (2003). Introduction. *International handbook of educational evaluation*. Dordrecht, The Netherlands: Kluwer.

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Budget and Budget Justification

“The **funds** to support an evaluator independent of the project or center must be requested and the requested funds **must match the scope** of the proposed evaluative activities.”

Budgeting for Evaluation

10%
rule of thumb

Budgeting for Evaluation

80%
reality

Budget & Budget Justification

Evaluation Budget Components



Time

Travel

Materials and other expenses

Time

How many days does the evaluator need to spend in order to generate the needed evaluation deliverables and services?



Travel

Will the evaluator need to travel to

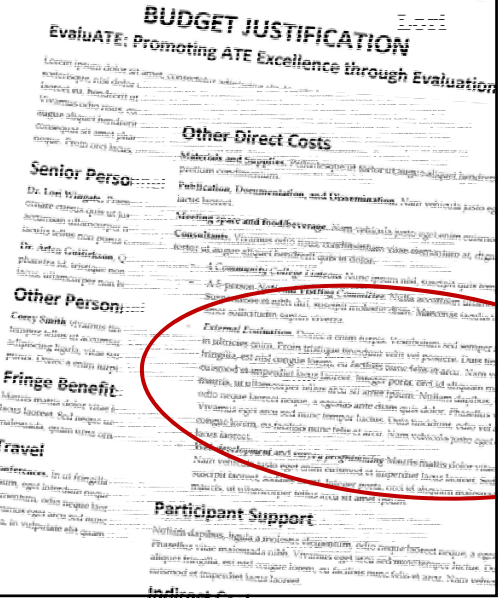
- attend the ATE PI conference, advisory committee meetings, or special project events?
- collect data from participants?
- meet with project staff to plan the evaluation or discuss results?



Budget & Budget Justification

For **CONSULTANTS**,
Under "Other Direct
Costs" identify

- evaluator's daily rate
- time committed to the project
- travel costs
- materials costs



Budget & Budget Justification

For **SUBAWARDS**,
Have the evaluator
prepare a detailed
budget using the NSF
budget template



FOR NSF USE ONLY			
YEAR	1	2	3
PROPOSAL NO.			
AWARD NO.			
DURATION (MO)			
ORGANIZATION			
PRINCIPAL INVESTIGATOR/PROJECT DIRECTOR			
A SENIOR PERSONNEL (PI, CO-PI, Faculty and Other Senior Associates)			
B OTHER PERSONNEL (POST DOCTORAL ASSOCIATES)			
C FRINGE BENEFITS (IF CHARGED AS DIRECT COSTS)			
D PERMANENT EQUIPMENT (LIST ITEM AND DOLLAR AMOUNT FOR EACH ITEM EXCEEDING \$500)			
E TRAVEL			
F PARTICIPANT SUPPORT COSTS			

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- Supplementary Documents** ←

Supplementary Documents

- A **commitment letter** from your evaluator
- Your evaluator's **biosketch**
- **Data Management Plan (REQUIRED)**

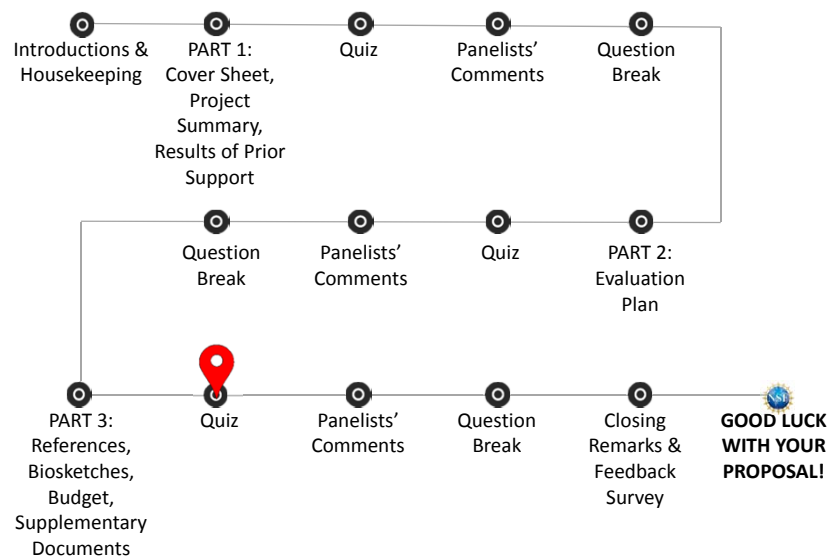
Supplementary Documents

Data Management Plans must describe:

1. Types of data
2. Data format and content standards
3. Access and sharing policies
4. Privacy, confidentiality provisions
5. Reuse and redistribution policies
6. Archiving and data preservation plans



Overview





Quiz Time – Use your markers

ATE projects are required to dedicate at least 8 percent of their budgets to evaluation.

TRUE

FALSE




Quiz Time – Use your markers

The evaluation budget may be reported either as a lump sum or broken down by cost category.

TRUE

FALSE






Quiz Time – Use your markers

A letter from the evaluator is necessary to show his/her commitment to work on the project if funded.

TRUE **FALSE**

Let's hear from our panelists ...

<p>Gerhard Salinger</p> 	<p>Terryll Bailey</p> 	<p>Åsa Bradley</p> 
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Krystin Martens **Lori Wingate** **Gerhard Salinger** **Åsa Bradley** **Terryll Bailey**


got questions?

type them in the chat box now




www.evalu-ate.org


- Resource Library
- Events (including past webinars)
- Newsletters





The diagram shows a flow from 'process' to 'evaluation' to 'outcomes' and 'impact'. A search bar is positioned below the 'evaluation' node, and a person's face is partially visible on the right side of the diagram.

EvaluATE
EVALUATION RESOURCE CENTER for
advanced technological education

 EvaluATE

 WMUEvaluATE

 @EvaluATE_WMU

 EvaluATE Group

Thank You!

EvaluATE
EVALUATION RESOURCE CENTER for
advanced technological education