

anatomy of a user-friendly

# EVALUATION REPORT

December 14, 2016 | 1-2 p.m. EST

While you wait, use the poll box to guess the height of the world's smallest dog.

## Introductions



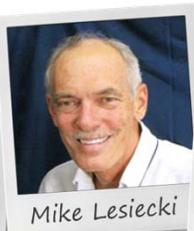
## Behind the Scenes



Emma Perk



Cheryl Endres



Mike Lesiecki



Janet Pinhorn



Tim Suchomski



## Disclaimer



This material is based upon work supported by the National Science Foundation under grant number 1600992.

Any opinions, findings, and conclusions or recommendations expressed in this material are those of the presenters and do not necessarily reflect the views of NSF.

# Materials



Slides



Checklist



Recording

[eval-ate.org/webinars](http://eval-ate.org/webinars)

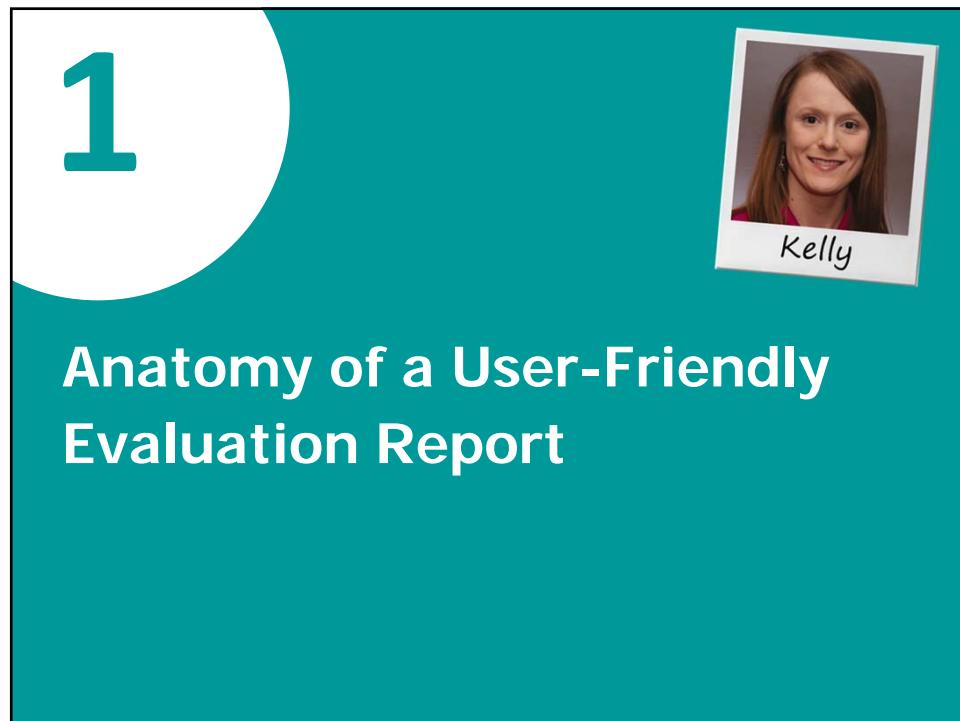
# Evaluation

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“ . . . available information  
is not **organized** and  
**communicated** effectively. ”

—Government Accountability Office

The screenshot displays the front page and a grid of 12 previewed sections from a final evaluation report. The title page includes the title, date, and contact information for Dr. Juan Ramirez. The grid sections include: Final Evaluation of the Renewable Energy Technician Program, Table of Contents, Executive Summary; Project Background, Evaluation Background, Evaluation Methods; Evaluation Results, Recommendations, Acknowledgements; References, and Appendices.

**Final Evaluation of the Renewable Energy Technician Program**

December 2016

**Submitted to**  
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Empire Community College  
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**Preferred Citation:**  
Brown, A. (2016). *Final evaluation of the renewable energy program*. Big City, MI: STEM Evaluation Services.

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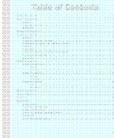
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<b>Executive Summary</b>	
<p>Cras pellentesque sit amet eros eu congue. Maecenas mauris lacus, gravida a elementum in, efficitur ac sem. Mauris libero dolor, finibus id purus eget, scelerisque interdum diam. Morbi ac vestibulum velit. Duis ultricies malesuada leo, vitae fauciibus dolor interdum id.</p> <p><b>Question 1:</b> To what extent did the program enroll veterans?</p> <p><b>Findings</b> Nulla rhoncus, erat quis cursus mollis, neque ligula tempor est, quis finibus neque arcu id neque. Cum sociis natoque penitus et magnis dis parturient montes, nascetur ridiculus mus. In facilia risus du, a tempor odio facilis vestibulum. Nunc lobortis justo non justo mollis semper. Integer accumsan, mi sollicitudin accumsan malesuada, purus odio fauciibus purus, quis malesuada augue nunc quis nunc. Phasellus interdum, urna sed convallis laicus, enim mauris pharetra lorem, eget scelerisque mi leo id odio.</p> <p><b>Conclusions</b> Lorem ipsum dolor sit amet, consectetur adipiscing elit. Integer non sem dul. Nam quis feugiat lectus. Phasellus scelerisque lorem eget sapien bibendum vestibulum. Proin eleifend nulla in porta semper. Fusce scelerisque ultricies purus, tempor blandit mi dictum eget. Ut consectetur magna non turpis tempus maximus. Proin vel interdum dolor. Nullam ornare vulputate ultricies. Praesent pharetra ligula non arcu consectetur consectetur. Praesent vel pulvinar felis. Cras sodales nisi orci, in ultrices massa sodales et.</p> <p><b>Recommendations</b> Cras a erat quis lacus posuere accumsan eu quis ante. Nunc bibendum, enim quis accumsan sagittis, ex lectus auctor purus, nec aliquet eros metus in ligula.</p> <ul style="list-style-type: none"> <li>• Donec et molestie diam, eget pharetra erat. Ut eu vehicula nisi. In vel suscipit justo, maximus mollis sem. Donec non justo purus. Aenean gravida ac elit a aliquam.</li> </ul>	  
       	

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## Report Body

### Project Background

**Context**

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**Rationale and Purpose**

*Cras a erat quis lacus posuere accumsan eu quis ante. Nunc bibendum, enim quis accumsan sagittis, ex lectus auctor purus, nec aliquet eros metus in ligula.*

**Description**

*Nullam sit amet est tempus, hendrerit libero eu, varius quam. Vivamus id diam erat. Morbi dui erat, vulputate id est a, scelerisque sollicitudin orci. Phasellus vel sem consectetur, pharetra dui sed, mattis nulla.*

```

graph TD
    ACT[ACTIVITIES] --> OUT1[SHORT-TERM OUTCOMES]
    ACT --> OUT2[Mid-Term Outcomes]
    ACT --> OUT3[Long-Term Outcomes]
    OUT1 --> OUT2
    OUT2 --> OUT3
    OUT1 --> OUT4[Phasellus vel sem consectetur, ex lectus auctor purus, nec aliquet eros metus in ligula]
    OUT2 --> OUT5[Morbi dui erat, vulputate id est a, scelerisque sollicitudin orci]
    OUT3 --> OUT6[Nam lobortis justo non justo mollis semper]
    OUT4 --> OUT6
    OUT5 --> OUT6
  
```

**Mattis Nulla. Amet Vulputate Pharetra**

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### Evaluation Background

**Purpose and Intended Use**

*Nullam ipsum dolor sit amet, consectetur adipiscing elit. Integer non sem dui. Nam quis feugiat lectus. Phasellus scelerisque lorem eget sapien bibendum vestibulum.*

**Scope**

*Nulla rhoncus, erat quis cursus mollis, neque ligula tempor est, quis finibus neque arcu id neque. Cum sociis natoque penatibus et magnis dis parturient montes, nascetur ridiculus mus.*

**Stakeholder Engagement**

*Cras a erat quis lacus posuere accumsan eu quis ante. Nunc bibendum, enim quis accumsan sagittis, ex lectus auctor purus, nec aliquet eros metus in ligula. Donec et molestie diam, eget pharetra erat. Nunc lobortis justo non justo mollis semper.*

**Budget**

*Cras pharetra sit amet eros eu congue. Maecenas mauris lacus, gravida a elementum in, efficitur ac sem. Mauris libero dolor, finibus id purus eget, scelerisque interdum diam.*

**Evaluation Team Positioning**

*Nullam sit amet est tempus, hendrerit libero eu, varius quam. Vivamus id diam erat. Morbi dui erat, vulputate id est a, scelerisque sollicitudin orci.*

**Conflict of Interest**

*Nunc lobortis justo non justo mollis semper. Integer accumsan, mi sollicitudin accumsan malesuada, purus odio faucibus purus, quis malesuada augue nunc quis nunc.*

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### Evaluation Methods

**Approach**

... (sample text)

**Questions, Criteria, and Data Collection Methods**

... (sample text)

Questions	Criteria	Indicators	Data Sources & Collection Methods
1. Nam vestibulum, interdum morbi non, efficitur pellentesque?	Eget elementum	Tristique metus	Augue namu
	Mauris id mollis	Mauris interdum	Nam magna
	Nullam ut cursus risus vestibulum	Integer lacus pellentesque	Quis ante orci
2. Nam augue, tempus sed orci non, efficitur lobortis augue?	Porta mauris	Praesent tristique	Pellentesque lacus
	Risus vestibulum	Interdum nibh	Nam augue
	Nullam ut cursus	Integer lacus	Mauris id orci

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 ... (sample content)

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**Acknowledgements**  
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**References**  
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**Appendices**  
 ... (sample content)

## Report Body

### Evaluation Results

**Question 1: To what extent did the intervention impact enrollment rates?**

The number of students enrolled increased from 773 students in the 2014-2015 academic year to 856 in 2015-2016.

**Performance:** Moderate increase

**Findings**

Cras pharetra sit amet eros eu congue. Maecenas mauris lacus, gravida a elementum in, efficitur ac sem. Mauris libero dolor, finibus id purus eget, scelerisque interdum diam. Morbi ac vestibulum velit. Cras a erat quis lacus posuere accumsan eu quis ante. Nunc bibendum, enim quis accumsan sagittis, ex lectus auctor purus, nec aliquet eros metus in ligula. Donec et molestie diam, eget pharetra erat.

**Conclusions**

Cras pharetra sit amet eros eu congue. Maecenas mauris lacus, gravida a elementum in, efficitur ac sem. Mauris libero dolor, finibus id purus eget, scelerisque interdum diam. Morbi ac vestibulum velit. Duis ultricies malesuada leo, vitae faucibus dolor interdum

**Question 2: To what extent did the intervention impact graduation rates?**

Graduate rates increase from 78% in the 2014-2015 academic year to 82% in 2015-2016.

**Performance:** Substantial increase

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**Appendices**  
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## Report Body

### Recommendations

**Project**

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- Nam quis feugiat lectus. Phasellus scelerisque lorem eget sapien bibendum vestibulum. Proin eleifend nulla in porta semper.
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**Future Evaluation**

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- Duis ultricies malesuada leo, vitae faucibus dolor interdum id. Maecenas aliquet quam nunc, eu viverra risus rutrum vel.
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Cras pharetra sit amet eros eu congue. Maecenas mauris lacus, gravida a elementum in, efficitur ac sem. Mauris libero dolor, finibus id purus eget, scelerisque interdum diam. Morbi ac vestibulum velit. Duis ultricies malesuada leo, vitae faucibus dolor interdum id. Maecenas aliquet quam nunc, eu viverra risus rutrum vel. Nullam mollis bibendum justo finibus vestibulum. Morbi et ipsum pellentesque, bibendum risus eu, mollis quam.

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[https://www.usaid.gov/sites/default/files/documents/1870/How-to-Note\\_Preparing-Evaluation-Reports.pdf](https://www.usaid.gov/sites/default/files/documents/1870/How-to-Note_Preparing-Evaluation-Reports.pdf)

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## Appendices

### Appendix A. Evaluation Plan or Scope of Work

Nulla rhoncus, erat quis cursus mollis, neque ligula tempor est, quis finibus neque arcu id neque. Cum sociis natoque penatibus et magnis dis parturient montes, nascetur ridiculus mus.

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Nulla rhoncus, erat quis cursus mollis, neque ligula tempor est, quis finibus neque arcu id neque. Cum sociis natoque penatibus et magnis dis parturient montes, nascetur ridiculus mus. In lacinia risus dui, a tempore odio facilisis vestibulum. Nunc lobortis justo non justo mollis semper. Integer accumsan, mi sollicitudin accumsan malesuada, purus odio faucibus purus, quis malesuada augue nunc quis nunc. Phasellus interdum, urna sed convallis laculis, enim mauris pharetra lorem, eget scelerisque mi leo id odio.

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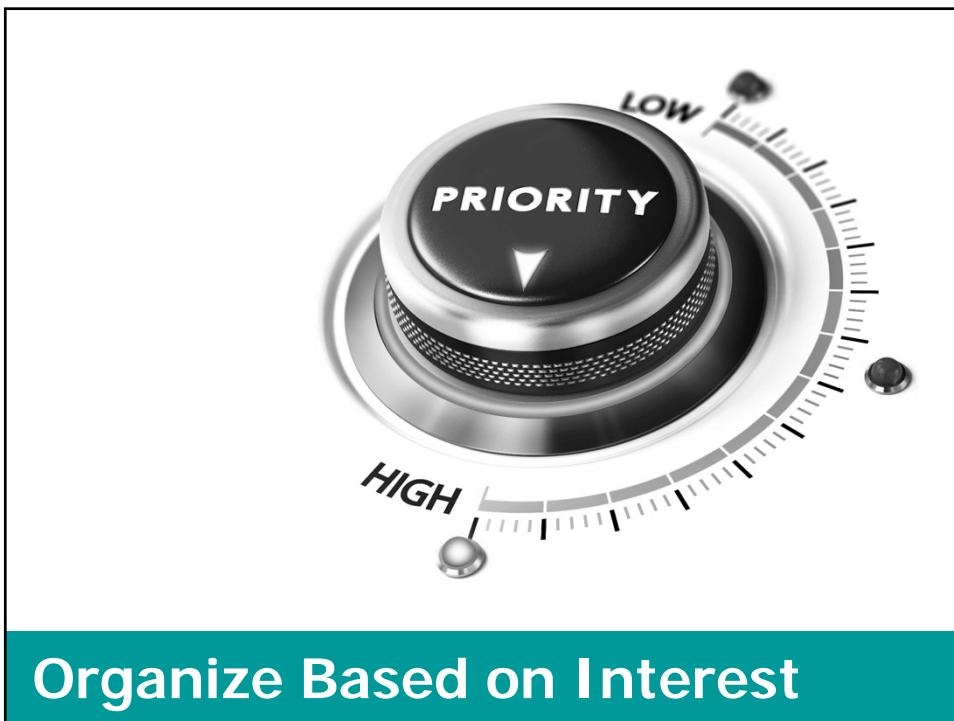
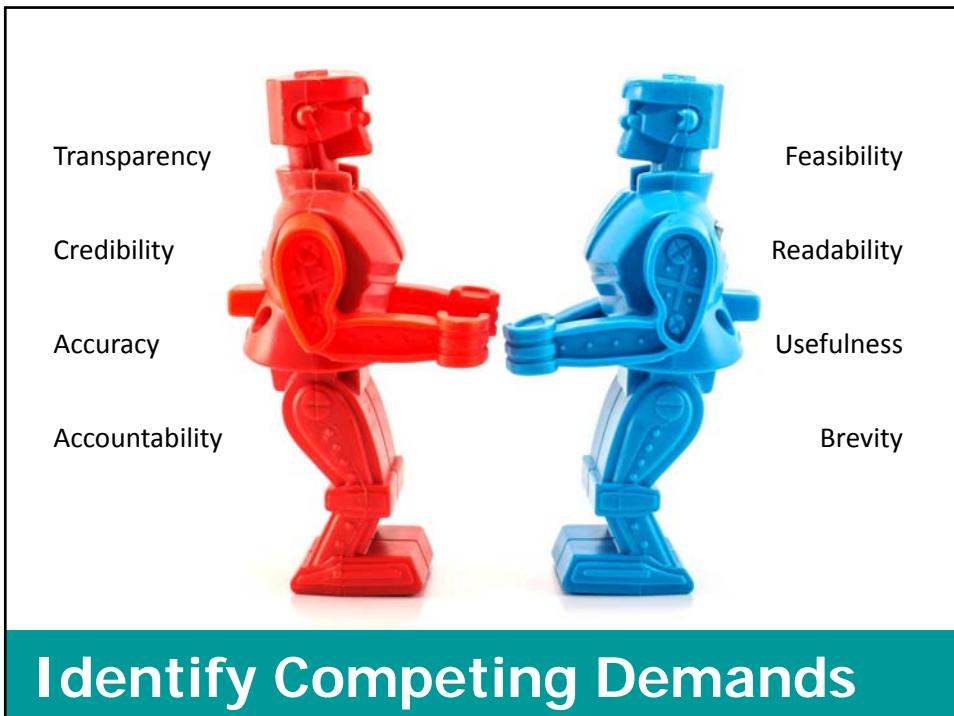
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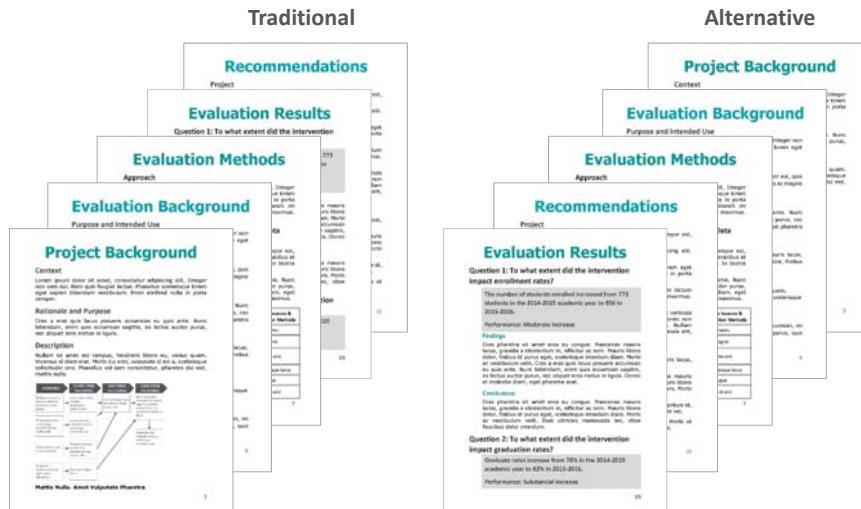
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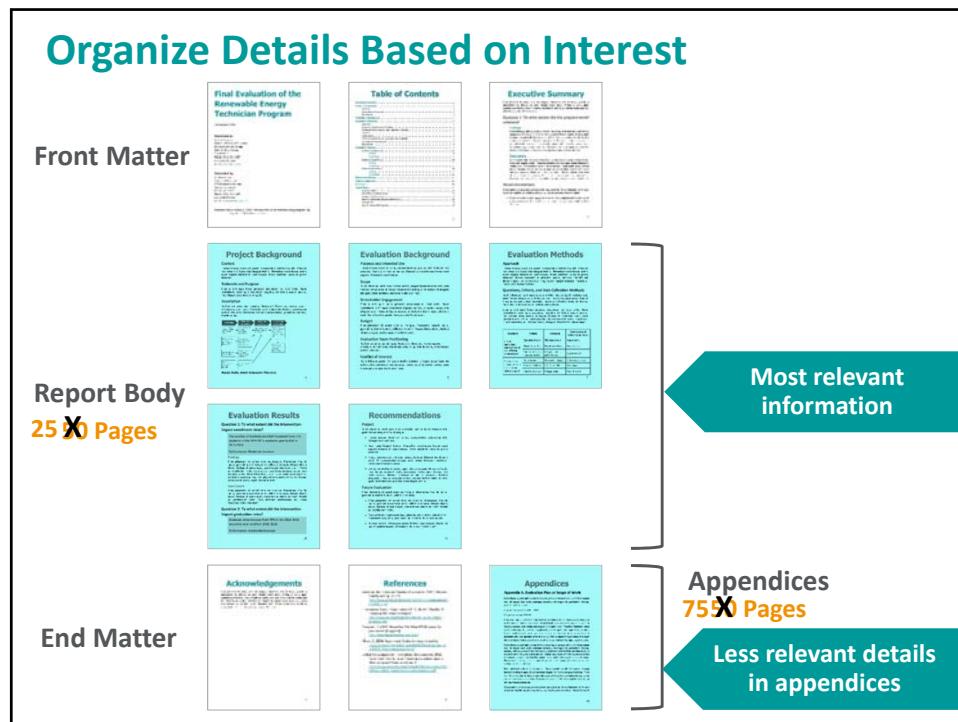


## Identify Interests

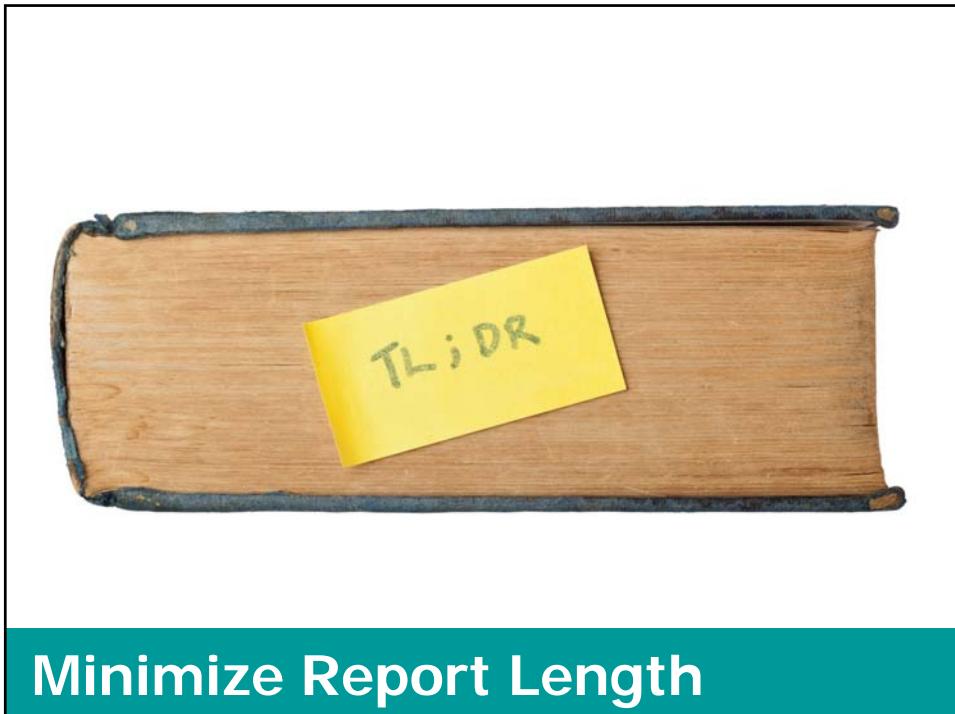
- Who is the audience?
- How familiar is the audience with the project?
- How involved has the audience been in planning the evaluation?
- How much detail is needed for the report to be credible to the audience?

## Organize Sections Based on Interest

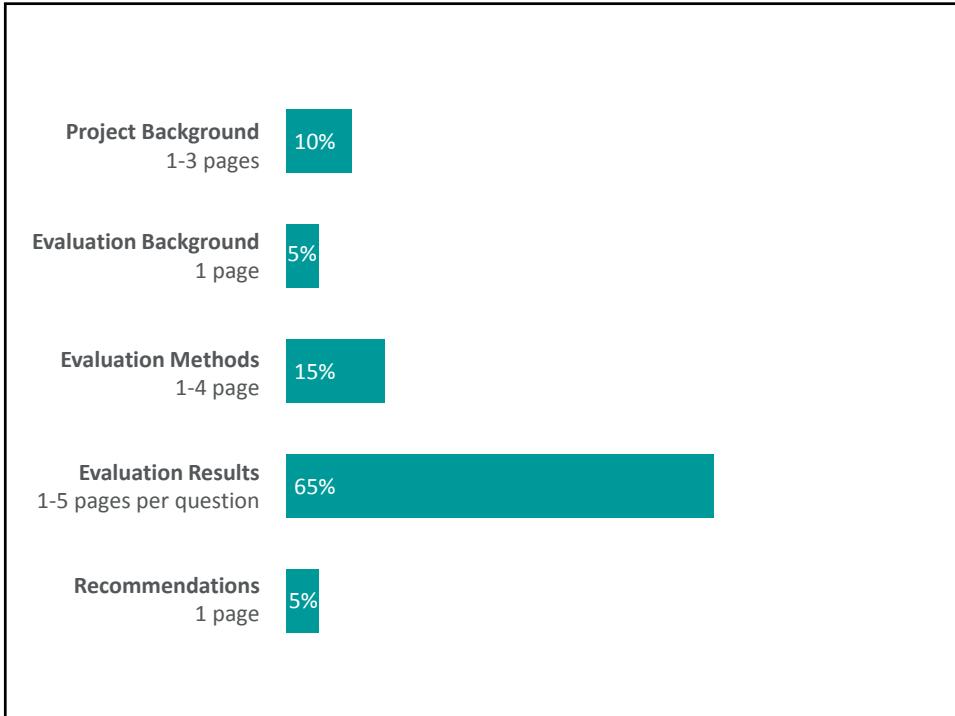




TL = Too long  
DR = Didn't read



## Minimize Report Length



## Summary

- Balance demands
- Organize based on audience interest
- Minimize report length

2

## Practical Tips

## Easy to Find



## Easy to Understand



## Use Plain Language

The primary intended uses of the evaluation include instrumental uses for formative purposes; conceptual uses for capacity development; and symbolic uses for persuasive purposes.

The evaluation is intended to be used to improve the project, enhance staff understanding of the project, and demonstrate that the organization values accountability.

## Use Short Sentences

Long sentences are problematic in reports because, even if they are punctuated correctly, they can be hard to read since readers often want to pause, and writers need to be aware this may be distracting to readers.

Long sentences are problematic in reports. Even if they are punctuated correctly, they do not allow for proper pauses. Thus, writers need to be aware that long sentences may be distracting to readers.

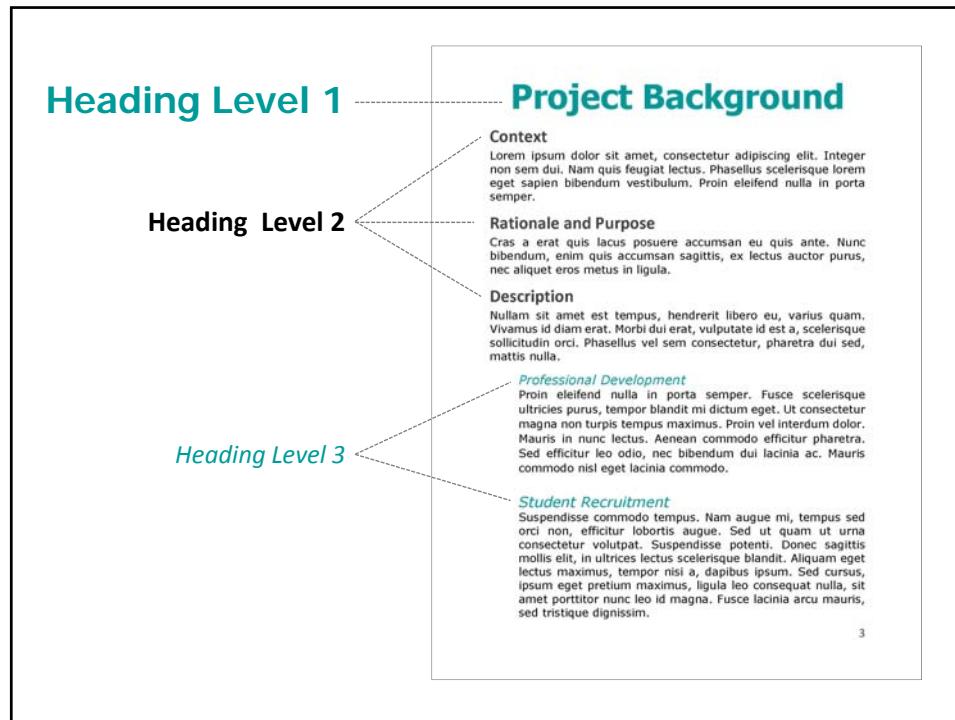
## Simplify Messages

Long sentences are problematic in reports because, even if they are punctuated correctly, they can be hard to read since readers often want to pause, and writers need to be aware this may be distracting to readers.

Do not use long sentences in reports because readers find them distracting.

## Use Headings





## Use Callouts

**Evaluation Results**

Question 1: To what extent did the intervention impact enrollment rates?

The number of students enrolled increased from 773 students in the 2014-2015 academic year to 856 in 2015-2016.

Performance: Moderate increase

Findings

Cras pharetra sit amet enim eu congue. Maecenas mauris lacus, provide a elementum in, efficitur ac urna. Mauris libero dolor, feugiat et pulvinar eget, semperaque integer diam. Morbi ac vestibulum velit. Cras a erat quis lacus posuere accumsan eu quis ante. Nunc lobortis, enim quis accumsan sagittis, ex lectus auctor purus, nec aliquet eros metus in ligula. Sunt in molestie diam, eget pharetra erat.

Conclusion

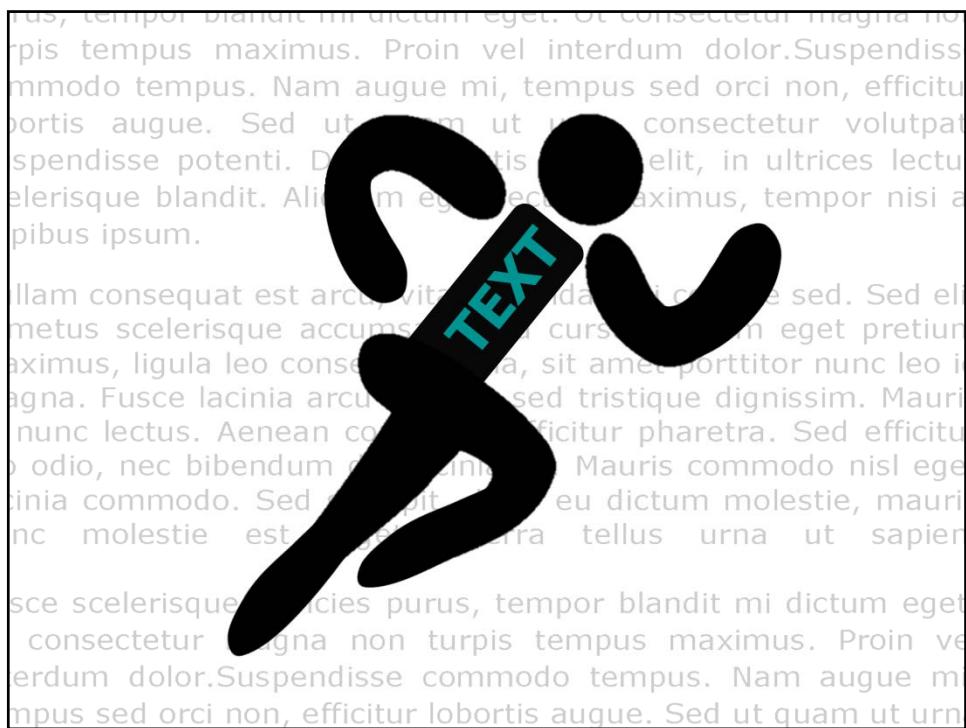
Cras pharetra sit amet enim eu congue. Maecenas mauris lacus, provide a elementum in, efficitur ac urna. Mauris libero dolor, feugiat et pulvinar eget, semperaque integer diam. Morbi ac vestibulum velit. Cras a erat quis lacus posuere accumsan eu quis ante. Nunc lobortis, enim quis accumsan sagittis, ex lectus auctor purus, nec aliquet eros metus in ligula. Sunt in molestie diam, eget pharetra erat.

Question 2: To what extent did the intervention impact graduation rates?

Graduate rates increase from 78% in the 2014-2015 academic year to 82% in 2015-2016.

Performance: Substantial increase

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**Recommendations**

The program should continue to offer scholarships for veterans and Latinos. Also consider trying to identify barriers to women's entry in the program and develop strategies to address these barriers. Further, faculty and administrators should continue to discuss how diversity improves the field with students in the program. Additionally, it would be a good idea to continue to fund the cost for high school students to visit the college.

**Recommendations**

- Continue to offer scholarships for veterans and individuals from underrepresented racial and ethnic groups.
- Identify barriers to women's entry in the program and develop strategies to address these barriers.
- Continue to have administrators and faculty discuss how diversity improves the field with students.
- Continue funding the cost for high school students to visit the college.



## Evaluation Methods

**Approach**

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**Questions**

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**Criteria**

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**Indicators**

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**Data Sources**

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**Data Collection Methods**

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## Evaluation Methods

**Approach**

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**Questions, Criteria, and Data Collection Methods**

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Questions	Criteria	Indicators	Data Sources & Collection Methods
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7

## Evaluation Results

**Question 1:** To what extent did the intervention impact enrollment rates?

The number of students enrolled increased from 773 students in the 2014-2015 academic year to 856 in 2015-2016.

Performance: Moderate increase

**Findings**

Cras pharetra sit amet eros eu congue. Maecenas mauris lacus, gravida a elementum in, effictur ac sem. Mauris libero dolor, finibus id purus eget, scelerisque interdum diam. Morbi ac vestibulum velit. Cras a erat quis lacus posuere accumsan eu quis ante. Nunc bibendum, enim quis accumsan sagittis, ex lectus auctor purus, nec aliquet eros metus in ligula. Donec et molestie diam, eget pharetra erat.

**Conclusions**

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**Question 2:** To what extent did the intervention impact graduation rates?

Graduate rates increase from 78% in the 2014-2015 academic year to 82% in 2015-2016.

Performance: Substantial increase

10

## Evaluation Results

**Question 1:** To what extent did the intervention impact enrollment rates?

The number of students enrolled increased from 773 students in the 2014-2015 academic year to 856 in 2015-2016.

Evaluation Question	Conclusion	Findings
1. To what extent did the intervention impact enrollment rates?	The program led to a moderate increase in enrollment rates.	<b>Enrollment</b> <ul style="list-style-type: none"> <li>2015-16: 856 students</li> <li>2014-15: 773 students</li> </ul>
2. To what extent did the intervention impact graduation rates?	The program led to an increase in graduation rates far above what was expected.	<b>Graduation Rate</b> <ul style="list-style-type: none"> <li>2015-16: 82%</li> <li>2014-15: 78%</li> </ul>

**Question 2:** To what extent did the intervention impact graduation rates?

Graduate rates increase from 78% in the 2014-2015 academic year to 82% in 2015-2016.

Performance: Substantial increase

10

# Charts



In 2015, there were 266 veterans, as compared with 169 in 2014. In 2015, 170 individuals who identified as Latino were enrolled, which is an increase of 136 since 2014. The number of enrolled individuals who identified as women in 2015 was 124, which was a small increase from 115 women in 2014.

Enrollment of veterans and Latinos increased from 2014 to 2015, while enrollment for women remained almost unchanged.

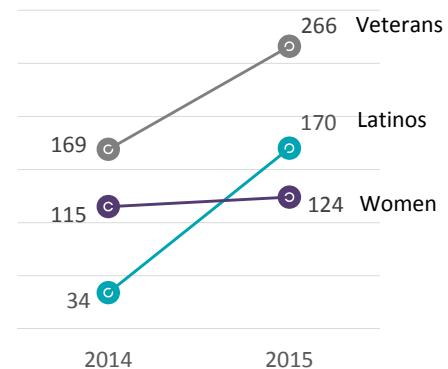
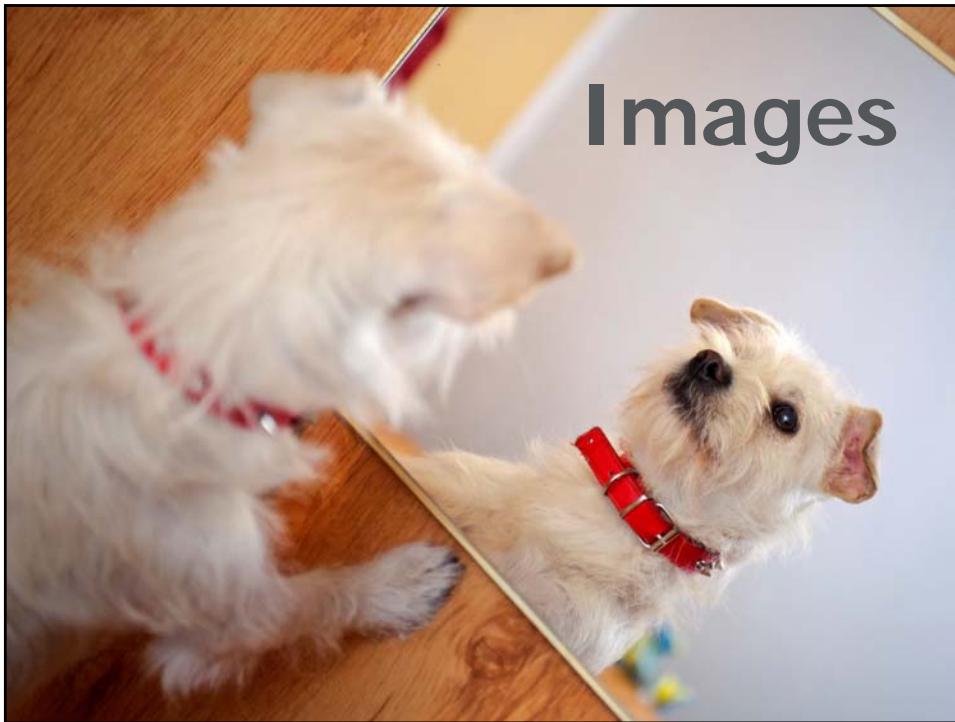


Figure 1. Enrollment of Veterans, Latinos, and Women



### Inspiring the Next Generation at NSF's Take Our Daughters and Sons to Work Day

"Nearly 160 youngsters spent April 23, 2015, at the National Science Foundation where they participated in the agency's Take Our Daughters and Sons to Work Day . . . The afternoon was devoted to hands-on science, technology, engineering and mathematics (STEM) educational activities."

Photo Credit: Kathryn Sullivan, NSF

Source: NSF Flickr Site



## Summary

- Use plain language**
- Use short sentences**
- Simplify messages**
- Use headings**
- Use call-outs**
- Use alternatives to running text**

3

## Checklist Overview

## Checklist Features

- Quick reference
- Content list
- Explanation of content
- Suggestions for application
- Recommended resources

### Checklist for Straightforward Evaluation Reports

Kerry N. Ronceroux &amp; Lori A. Wright | Version 1.1 | December 2015

Quick Reference	Report Content
<b>REPORT FRONT MATTER</b>	
Table of Contents	
Executive Summary	
<b>REPORT BODY</b>	
Project Background	<input type="checkbox"/> Reasons and purpose <input type="checkbox"/> Stakeholders <input type="checkbox"/> Context <input type="checkbox"/> Evaluation background <input type="checkbox"/> Stakeholder engagement <input type="checkbox"/> Budget <input type="checkbox"/> Current evaluation position <input type="checkbox"/> Previous evaluations
Evaluation Methods	<input type="checkbox"/> Approach <input type="checkbox"/> Evaluation questions <input type="checkbox"/> Criteria <input type="checkbox"/> Indicators <input type="checkbox"/> Data sources <input type="checkbox"/> Data collection methods <input type="checkbox"/> Theory <input type="checkbox"/> Instruments <input type="checkbox"/> Selection of data sources <input type="checkbox"/> Data analysis techniques <input type="checkbox"/> Analysis <input type="checkbox"/> Interpretation <input type="checkbox"/> Limitations <input type="checkbox"/> Reporting approach <input type="checkbox"/> Findings <input type="checkbox"/> Directions <input type="checkbox"/> Recommendations <input type="checkbox"/> References <input type="checkbox"/> Appendices
<b>REPORT END MATTER</b>	
Acknowledgments	
References	
Appendices	

### Quick Reference

#### Tips for Presenting Content

- Straightforward evaluation reports are concise, easy to understand, and easy to apply.
- Use short sentences, communicating one idea per sentence.
  - Use plain language and avoid jargon.
  - Use active verbs, and write the full phrase when first used.
  - Use bullet lists, tables, figures, and other alternatives to formal text to draw readers' attention to the most important information more easily.
  - Use tables, figures, graphs, charts, maps, infographics, and other visual elements to convey information clearly.
  - Ensure readability by intended audience—consider reading level, language, color, and visual accessibility.
  - Use concise and descriptive headings and subheadings to clearly identify report sections.
  - Consider the reading order, communicating through sections in front to back, reading from left to right.
  - Number all pages.
  - Minimize report length as much as possible without compromising quality and clarity.
  - Use visuals to highlight important information and takeaway messages.
  - Place information critical for readers' understanding of the report's purpose and results in the report body and supporting details or documentation in the appendices.



In the main checklist, which begins on the next page, a paperclip symbol appears next to items that could be addressed partially or entirely in appendices.

## Checklist Features



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<b>Report Content</b>	<b>Report Content</b>
<b>REPORT FRONT MATTER</b>	<b>REPORT FRONT MATTER</b>
Title Page	Title Page
Table of Contents	Table of Contents
Executive Summary	Executive Summary
<b>REPORT BODY</b>	<b>REPORT BODY</b>
Project Background	<input type="checkbox"/> Reasons and purpose <input type="checkbox"/> Stakeholders <input type="checkbox"/> Context <input type="checkbox"/> Evaluation background <input type="checkbox"/> Stakeholder engagement <input type="checkbox"/> Budget <input type="checkbox"/> Current evaluation position <input type="checkbox"/> Previous evaluations
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<b>REPORT END MATTER</b>	<b>REPORT END MATTER</b>
Acknowledgments	Acknowledgments
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## How is this Checklist Different?



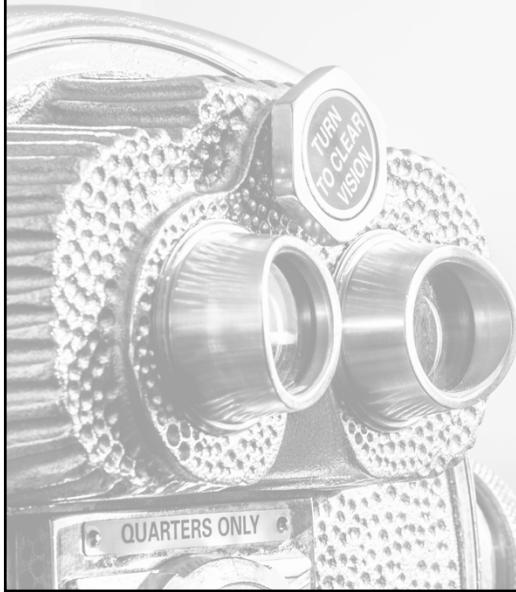
Assist in Writing Process



## All Experience Levels



## Dual Focus





**Suggestions, not requirements**

**Always follow sponsor guidelines**



**LEARNING**



## Call to Action



Try something new

Get report feedback

Share the checklist

**Pilot the checklist**  
*Kelly.Robertson@wmich.edu*

# Thank You

